Goal	Objective	Strategy	Assign	Progress
1. We will realign/refocus the current workforce to meet employer work skills and work behaviors demands.	Develop talent for business by preparing workers with foundational and/or technical skills.	Use WorkKeys profiles & assessments to identify skills/skill levels.  Use WIOA, Special Grants, Next Level Job funding, etc. to support skills training.	to	# of new Work Keys Profiles completed.  In addition to WIOA, \$1.2M ETG, \$190K Solar, \$100K ASE, \$50K WRG Lead for \$2.5M RHG
	Co-create and support programs focused on skill development	Partner with local, state, and federal partners to access and /or develop solutions for skill development	One Stop Operator Oversight Comm	Partnering with Ivy Techs, DOL, DWD and Regions across state.
	Frequently monitor and understand employer work skills and work behavior demands (including those of new employers).	Business Service team work with economic development or business groups monthly to understand need.  Conduct a regional skills survey of employers in collaboration with LEDO's		On-going work with ED's and other business groups.  Use and share EMSI labor Market date
2. We will realign/refocus the emerging, future workforce to meet employer work	Provide young adults with opportunities to prepare for sustainable employment.	Use EMSI data  Develop Internships Support Youth Training		Challenging during Pandemic – looking to ramp up again this year.
skills and work behaviors' demands.	Ensure the youth have information about careers and methods to determine how they fit within them.	Support and engage youth in Youth Summit type activities Engage youth in Manufacturing/Trades/Health Days/Camps.	Youth Comm	JAG regional CDC Statewide CDC JAG National conference In collaboration with Greater Lafayette Commerce and Local

Goal	Objective	Strategy	Assign	Progress
		Engage youth in STEM activities directly and as volunteers in younger youth STEM activities	to	Schools thru WHIN grant have engaged youth in Mfg week, CoDojos, Innovation and Design Studios – all STEM activities.
	Foster and strengthen career pathways, workbased learning, internship, and apprenticeship programs for youth.	Provide youth information on these WBL opportunities. Provide info on Mfg/Trades/AHEC camps Support these programs with funding (WIOA or other) Collaborate with secondary and post-secondary to co-create opportunities		Collaboration with DWD, established SEAL programs in regional schools as preapprenticeships. iWork program for out of school youth. Increased staff in business services to enhance the linkages to employers for WBL opportunities.
3. We will support initiatives that provide career opportunities for underutilized and incumbent workers that will meet employer work skills demands.	Ensure businesses have access to education and training resources for their incumbent workers to meet their current and future workforce needs.	Assist employers to access WIOA funding, R4WDB Special Grants, NLJ or other funds to support incumbent worker training. Dedicate portion of WIOA funding for IWT	One Stop Operator Oversight Committee	Through APG, RHG, ASE, WIOA assisted 182 workers  Assisted 45 companies to apply for ETG funding to train workers. \$1.2M obligated  20% of WIOA funds can be dedicated to IWT.
	Ensure veterans, low- income individuals and others with substantial barriers obtain the priority services and resources mandated by WIOA.	Work with our WIOA Partners to access resources for special populations. Engage with Vet Standowns and other Vet programs Service to underutilized workers will be tracked monthly to ensure priority of service.		Region meets Priority of Service as defined by WIOA.  Region Vet staff engaged with both the Kokomo and Lafayette Standowns in November
4. We will collaborate with, and convene strategic	Convene or host partner groups to identify, collaborate, and co-create	Host regional Economic Development Breakfast Host Legislators Mtg Host Employer Advisory Groups	Executive Committee	-Established Rural Healthcare Grant Advisory Board -GLC Innovative Workforce Strategies Presentation

Goal	Objective	Strategy	Assign to	Progress
stakeholders, local partners, businesses, groups	workforce development solutions.	Convene Regional LEO's		-Presentation to HR Advance Group (WHIN/Krannert School of Management)
and agencies to leverage resources and opportunities to meet employer work skills and work behaviors	Collaborate and /or co- create grants for funding to support skill building solutions.	We will meet with partners and employers at least quarterly to discuss opportunities to collaborate and co-create grants.  Collaborate with training	One Stop Operator Oversight Committee	Virtual meetings and collaboration occurred during the year, resulting in new grant received and new apprenticeship partnerships
	Collaborate with partners to implement skill building solutions.	vendors and employers to implement skill building solutions		RHG and ASE grants helped to foster new training vendor on ETPL and new skill building opportunities
5. We will obtain adequate funds to carry out the initiatives of the organization through leveraging	Explore public funds.	Register on Grants.Gov for grant notifications Seek state/local grant opportunities	Executive Committee	We are registered and review to seek new grant opportunities.
and procuring new funds.	Explore private funds.	Seek foundational funding Connect with community foundations for awareness of grants		Indirect activity with Lilly Endowment's WHIN grant
	Leverage funds.	Procure sponsors for Job Fairs, Youth Summits, Surveys, grants etc.		No activity re. leveraging of funds noted
6. We will have a regional identity.	Market and publicize the region as a whole and each county within it.	Publicize/market the region is 12 counties and activities that impact counties in region	Executive Committee	Supporting INWBA's initiative to enhance government and public relations of all RWBs
7. We will address board member transition and	Align board development with the strategic vision.	Board orientation include strategic vision and these goals. Update WDB on progress of such.		Reviewed and supported development of DWD's guide for orienting new WDB members

Goal	Objective	Strategy	Assign	Progress
			to	
succession planning.	On an ongoing basis, develop a pool of potential board officers.	Develop roles and responsibilities of officers. Invite directors to Exec meetings.	Executive Committee	Overcoming difficulty with engaging directors in a virtual environment
	On an ongoing basis, develop a pool of potential board member successors.	Six months prior to WDB director term ending, assess renewal. Begin search 6 months to term for new members for non-renewal members.		Ongoing
	Build board ownership.	Engage members in committees Utilize Board Member Expertise Show impact of their strategies		Ongoing